

FIRE (24)

AGENCY PLAN: MISSION, GOALS AND ACTIVITY SUMMARY

MISSION:

The mission of the Detroit Fire Department, is to provide a safe environment for the City's citizens and visitors through public education, enforcement of fire codes, emergency preparedness and deployment of efficient emergency response resources.

DESCRIPTION:

The Fire Department has seven divisions, which operate under the purview of the Office of the Executive Fire Commissioner: Communications, Community Relations, Emergency Medical Services, Fire Fighting Operations, Fire Marshal Investigation, Arson, and Training. The Department maintains and operates 39 facilities throughout the City of Detroit.

AGENCY GOALS:

1. Ensure operational goals are in line with the Mayor's priorities.
2. Develop internal fiscal control measures consistent with City policy that address prior audit findings.
3. Implement incident response and standard operating procedures for all types of emergency incidents, which meet Insurance Services Office (ISO) and National Fire Protection Association (NFPA) standards.
4. Improve deployment of resources through capital investments and continuous analysis of response metrics.
5. Maintain EMS response times to critical care incidents through continued successful administration of the Medical First Responder Program, which utilizes fully-trained and certified fire suppression personnel to respond on medical calls.
6. Improve revenue collections and identify new revenue streams by utilizing a private vendor for assessment and collections department-wide.
7. Digitize organizational processes and develop performance metrics for all divisions.
8. Improve employee development through continuous training, technology upgrades and educational opportunities.
9. Operate within the Department budget as appropriated.

Department Name: Detroit Fire Department (DFD)
 Department #: 24

Budget Summary:

	FY 2018		FY 2019		FY 2020	
	Actual		Adopted Budget		Recommended Budget	
	General Fund	All Funds	General Fund	All Funds	General Fund	All Funds
Total Revenues	19,972,383	24,559,443	22,695,860	23,779,860	19,476,000	19,560,000
Total Expenditures	111,106,643	126,895,419	127,346,263	128,820,263	122,340,554	122,424,554
Net Tax Cost	91,134,260	102,335,976	104,650,403	105,040,403	102,864,554	102,864,554

	FY 2021		FY 2022		FY 2023	
	Forecast		Forecast		Forecast	
	General Fund	All Funds	General Fund	All Funds	General Fund	All Funds
Total Revenues	19,779,000	19,863,000	20,089,000	20,149,000	20,404,000	20,464,000
Total Expenditures	123,525,358	123,609,358	125,192,949	125,252,949	126,893,802	126,953,802
Net Tax Cost	103,746,358	103,746,358	105,103,949	105,103,949	106,489,802	106,489,802

Positions (by FTE):	1/1/2019 Actual	FY 2019 Adopted	FY 2020 Recommended	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
General Fund	1,190	1,274	1,275	1,275	1,275	1,275
Non-General Fund	-	-	-	-	-	-
Total Positions	1,190	1,274	1,275	1,275	1,275	1,275

FIRE (24)

ACTIVITY DESCRIPTIONS:

ADMINISTRATION, FIRE SUPPRESSION AND SUPPORT OPERATIONS

Fire Suppression and administrative oversight include Departmental administration, Firefighting operations, Communications, Training, Community Relations, and capital improvements. Supply and inventory control are handled onsite at Apparatus, which manages the procurement and distribution of uniforms, personal protective equipment, tools and equipment, small engine repair, self-contained breathing apparatus maintenance and fire hose repairs. Fire Suppression units include 27 Engine companies, 16 Ladder companies, 6 Tactical Mobile Squads, a Fireboat and a Hazardous Material Response Unit.

FIRE PREVENTION AND INVESTIGATION

The Fire Marshal Division enforces all laws and ordinances governing fire prevention, installation and testing of protection and notification systems, public fire safety education and fire scene investigation, resulting in comprehensive activities that enhance the quality of life and property for the citizens of Detroit.

EMERGENCY MEDICAL SERVICES

EMS provides emergency pre-hospital care and hospital transportation for the sick and injured. Training is provided for Emergency Medical Service Paramedics, Technicians, medical first responders, City employees, students and Detroit residents in cardiopulmonary resuscitation techniques (CPR).

GRANTS

The Department will continue seeking grant funds, for the purposes of purchasing and maintaining specialized equipment and providing training.

CITY OF DETROIT
BUDGET DEVELOPMENT
EXPENDITURES BY SUMMARY CATEGORY - ALL FUNDS

Department # - Department Name Summary Category	FY2019 Adopted	FY2020 Recommended	FY2021 Forecast	FY2022 Forecast	FY2023 Forecast
24 - Detroit Fire Department (DFD)	128,820,263	122,424,554	123,609,358	125,252,949	126,953,802
Salaries & Wages	83,981,287	81,658,515	82,710,249	84,191,106	85,701,492
Employee Benefits	24,775,950	23,776,745	23,959,815	24,146,549	24,337,016
Professional & Contractual Services	4,537,243	8,804,724	8,804,724	8,804,724	8,804,724
Operating Supplies	6,442,992	3,039,444	3,039,444	3,039,444	3,039,444
Operating Services	5,452,543	4,100,923	4,100,923	4,100,923	4,100,923
Equipment Acquisition	603,000	-	-	-	-
Capital Outlays	-	-	-	-	-
Other Expenses	3,027,248	1,044,203	994,203	970,203	970,203
Grand Total	128,820,263	122,424,554	123,609,358	125,252,949	126,953,802

CITY OF DETROIT
BUDGET DEVELOPMENT
REVENUES BY SUMMARY CATEGORY - ALL FUNDS

Department # - Department Name Summary Category	FY2019 Adopted	FY2020 Recommended	FY2021 Forecast	FY2022 Forecast	FY2023 Forecast
24 - Detroit Fire Department (DFD)	23,779,860	19,560,000	19,863,000	20,149,000	20,464,000
Grants, Shared Taxes, & Revenues	1,024,000	24,000	24,000	-	-
Sales & Charges for Services	16,791,860	14,625,000	14,837,000	15,054,000	15,275,000
Licenses, Permits, & Inspection Charges	4,978,000	4,523,000	4,614,000	4,707,000	4,801,000
Sales of Assets & Compensation for Losses	80,000	-	-	-	-
Contributions & Transfers	60,000	60,000	60,000	60,000	60,000
Miscellaneous	846,000	328,000	328,000	328,000	328,000
Grand Total	23,779,860	19,560,000	19,863,000	20,149,000	20,464,000

CITY OF DETROIT
BUDGET DEVELOPMENT
EXPENDITURES BY SUMMARY CATEGORY - FUND DETAIL

Department # - Department Name Fund # - Fund Name Summary Category	FY2019 Adopted	FY2020 Recommended	FY2021 Forecast	FY2022 Forecast	FY2023 Forecast
24 - Detroit Fire Department (DFD)	128,820,263	122,424,554	123,609,358	125,252,949	126,953,802
1000 - General Fund	127,346,263	122,340,554	123,525,358	125,192,949	126,893,802
Salaries & Wages	83,981,287	81,658,515	82,710,249	84,191,106	85,701,492
Employee Benefits	24,775,950	23,776,745	23,959,815	24,146,549	24,337,016
Professional & Contractual Services	4,537,243	8,804,724	8,804,724	8,804,724	8,804,724
Operating Supplies	6,442,992	3,039,444	3,039,444	3,039,444	3,039,444
Operating Services	5,452,543	4,100,923	4,100,923	4,100,923	4,100,923
Equipment Acquisition	213,000	-	-	-	-
Other Expenses	1,943,248	960,203	910,203	910,203	910,203
2102 - Fire Grants Fund	1,084,000	84,000	84,000	60,000	60,000
Other Expenses	1,084,000	84,000	84,000	60,000	60,000
4533 - City of Detroit Capital Projects	390,000	-	-	-	-
Equipment Acquisition	390,000	-	-	-	-
Grand Total	128,820,263	122,424,554	123,609,358	125,252,949	126,953,802

CITY OF DETROIT
BUDGET DEVELOPMENT
REVENUES BY SUMMARY CATEGORY - FUND DETAIL

Department # - Department Name	FY2019	FY2020	FY2021	FY2022	FY2023
Fund # - Fund Name	Adopted	Recommended	Forecast	Forecast	Forecast
Summary Category					
24 - Detroit Fire Department (DFD)	23,779,860	19,560,000	19,863,000	20,149,000	20,464,000
1000 - General Fund	22,695,860	19,476,000	19,779,000	20,089,000	20,404,000
Sales & Charges for Services	16,791,860	14,625,000	14,837,000	15,054,000	15,275,000
Licenses, Permits, & Inspection Charges	4,978,000	4,523,000	4,614,000	4,707,000	4,801,000
Sales of Assets & Compensation for Losses	80,000	-	-	-	-
Miscellaneous	846,000	328,000	328,000	328,000	328,000
2102 - Fire Grants Fund	1,084,000	84,000	84,000	60,000	60,000
Grants, Shared Taxes, & Revenues	1,024,000	24,000	24,000	-	-
Contributions & Transfers	60,000	60,000	60,000	60,000	60,000
Grand Total	23,779,860	19,560,000	19,863,000	20,149,000	20,464,000

CITY OF DETROIT
BUDGET DEVELOPMENT
FINANCIAL DETAIL BY DEPARTMENT, FUND, APPROPRIATION, & COST CENTER
EXPENDITURES

Department # - Department Name	FY2019 Fund # - Fund Name Appropriation # - Appropriation Name Cost Center # - Cost Center Name	FY2019 Adopted	FY2020 Recommended	FY2021 Forecast	FY2022 Forecast	FY2023 Forecast
24 - Detroit Fire Department (DFD)	128,820,263	122,424,554	123,609,358	125,252,949	126,953,802	
1000 - General Fund	127,346,263	122,340,554	123,525,358	125,192,949	126,893,802	
00064 - Fire Executive Management & Support	7,210,032	5,867,031	5,865,844	5,915,643	5,966,432	
240010 - Administration General Office	3,964,611	3,888,914	3,864,095	3,889,785	3,915,986	
240020 - Administration – Community Relations	567,403	487,997	495,570	503,296	511,176	
240100 - Legal & Labor	204,496	204,544	207,837	211,196	214,623	
240120 - Fire Facilities Management	225,146	62,843	62,843	62,843	62,843	
240220 - Fire Training	2,248,376	1,222,733	1,235,499	1,248,523	1,261,804	
00065 - Fire Ordinance Enforcement	5,759,072	5,348,069	5,422,317	5,498,072	5,575,318	
240240 - Fire Marshal – Administration	2,282,438	2,258,574	2,289,855	2,321,761	2,354,302	
240250 - Fire Marshal – Inspection	1,393,585	1,024,030	1,040,433	1,057,172	1,074,238	
240260 - Fire Marshal – Arson Investigation	2,083,049	2,065,465	2,092,029	2,119,139	2,146,778	
00067 - Fire Emergency Medical Services	25,716,914	26,318,992	26,435,941	26,759,220	27,089,047	
240320 - EMS Administration	5,175,052	6,489,601	6,531,113	6,573,450	6,616,633	
240340 - EMS Field Operations	19,947,106	19,302,501	19,371,003	19,644,872	19,924,300	
240350 - EMS Training	594,756	526,890	533,825	540,898	548,114	
00715 - Fire Vehicle Management & Supply	877,092	557,492	560,077	562,714	565,404	
240105 - Apparatus – Repair	59,944	60,623	61,616	62,629	63,662	
240110 - Apparatus – Stores	817,148	496,869	498,461	500,085	501,742	
00718 - Fire Fighting Operations	80,612,246	77,710,489	78,629,699	79,771,365	80,935,721	
240191 - Fire Fighting – Administration	4,900,982	5,398,378	5,473,221	5,549,562	5,627,444	
240195 - Fire Fighting – Operations	75,406,470	72,022,435	72,864,176	73,926,822	75,010,562	
240205 - Marine Operations – Fireboat	304,794	289,676	292,302	294,981	297,715	
00760 - Fire Communication & System Support	4,103,231	3,573,641	3,614,733	3,656,642	3,699,389	
240065 - Fire Communication – Administration	587,864	568,245	574,551	580,983	587,545	
240075 - Fire Communication – Dispatch	2,610,367	2,450,999	2,485,785	2,521,262	2,557,447	
240080 - System Support	905,000	554,397	554,397	554,397	554,397	

CITY OF DETROIT
BUDGET DEVELOPMENT
FINANCIAL DETAIL BY DEPARTMENT, FUND, APPROPRIATION, & COST CENTER
EXPENDITURES

Department # - Department Name	FY2019 Adopted	FY2020 Recommended	FY2021 Forecast	FY2022 Forecast	FY2023 Forecast
Fund # - Fund Name					
Appropriation # - Appropriation Name					
Cost Center # - Cost Center Name					
00965 - Fire Environmental Response Hazard Material	177,847	130,000	130,000	130,000	130,000
240400 - Hazard Material Incident Mitigation	177,847	130,000	130,000	130,000	130,000
10151 - Fire Casino Municipal Services Fire	2,889,829	2,834,840	2,866,747	2,899,293	2,932,491
241000 - Fire Fighting – Casino Municipal Service	1,018,551	906,651	921,157	935,949	951,042
241010 - Fire Fighting – Casino Municipal Service	450,769	508,370	516,744	525,289	534,001
241015 - EMS – Casino Municipal Service	1,420,509	1,419,819	1,428,846	1,438,055	1,447,448
2102 - Fire Grants Fund	1,084,000	84,000	84,000	60,000	60,000
20378 - Fire Grants Division	1,084,000	84,000	84,000	60,000	60,000
241111 - Fire Grants	1,084,000	84,000	84,000	60,000	60,000
4533 - City of Detroit Capital Projects	390,000	-	-	-	-
20507 - CoD Capital Projects	390,000	-	-	-	-
240191 - Fire Fighting – Administration	390,000	-	-	-	-
Grand Total	128,820,263	122,424,554	123,609,358	125,252,949	126,953,802

CITY OF DETROIT
BUDGET DEVELOPMENT
FINANCIAL DETAIL BY DEPARTMENT, FUND, APPROPRIATION, & COST CENTER
REVENUES

Department # - Department Name	FY2019 Adopted	FY2020 Recommended	FY2021 Forecast	FY2022 Forecast	FY2023 Forecast
Fund # - Fund Name					
Appropriation # - Appropriation Name					
Cost Center # - Cost Center Name					
24 - Detroit Fire Department (DFD)	23,779,860	19,560,000	19,863,000	20,149,000	20,464,000
1000 - General Fund	22,695,860	19,476,000	19,779,000	20,089,000	20,404,000
00064 - Fire Executive Management & Support	101,360	18,000	18,000	18,000	18,000
240020 - Administration – Community Relations	3,360	-	-	-	-
240120 - Fire Facilities Management	80,000	-	-	-	-
240220 - Fire Training	18,000	18,000	18,000	18,000	18,000
00065 - Fire Ordinance Enforcement	5,824,000	4,851,000	4,942,000	5,035,000	5,129,000
240240 - Fire Marshal – Administration	5,824,000	4,851,000	4,942,000	5,035,000	5,129,000
00067 - Fire Emergency Medical Services	15,243,000	14,607,000	14,819,000	15,036,000	15,257,000
240320 - EMS Administration	15,243,000	14,607,000	14,819,000	15,036,000	15,257,000
00718 - Fire Fighting Operations	1,127,500	-	-	-	-
240191 - Fire Fighting – Administration	1,127,500	-	-	-	-
13911 - Fire New	400,000	-	-	-	-
240070 - Fire Cost Recovery USA	400,000	-	-	-	-
2102 - Fire Grants Fund	1,084,000	84,000	84,000	60,000	60,000
20378 - Fire Grants Division	1,084,000	84,000	84,000	60,000	60,000
241111 - Fire Grants	1,084,000	84,000	84,000	60,000	60,000
Grand Total	23,779,860	19,560,000	19,863,000	20,149,000	20,464,000

CITY OF DETROIT
FY2020 - 2023 Positions - Mayor

24000-Fire Department

Appropriation Cost Center Job Code and Title	FY 2018-19 FTE Budget	FY 2019-20 FTE Mayor	FY 2020-21 FTE Forecast	FY 2021-22 FTE Forecast	FY 2022-23 FTE Forecast
00064-Fire Executive Management and Support					
240010-Administration General Office					
010140.Fire Commissioner	1	1	1	1	1
010151.Deputy Fire Commissioner	1	1	1	1	1
010823.Manager II - Fire	2	2	2	2	2
012031.Senior Clerk	1	1	1	1	1
012060.Second Deputy Fire Commissioner	3	3	3	3	3
012071.Administrative Assistant - Grade III	1	1	1	1	1
013366.Executive Secretary II	1	1	1	1	1
013367.Executive Secretary III	1	2	2	2	2
226021.Medical Case Manager	1	1	1	1	1
932201.Fiscal Processing Manager - Fire	1	1	1	1	1
Total 240010-Administration General Office	13	14	14	14	14
240020-Administration-Community Relations					
311031.Fire Community Relations Officer - Lieutenant	2	2	2	2	2
311042.Fire Department Community Relations Coordinator	1	1	1	1	1
311049.Assistant Fire Department Community Relations Coordinator	1	1	1	1	1
Total 240020-Administration-Community Relations	4	4	4	4	4
240100-Legal & Labor					
010172.Project Manager - Fire	1	1	1	1	1
019211.Office Management Assistant - Exempted	1	1	1	1	1
Total 240100-Legal & Labor	2	2	2	2	2
240220-Fire Training.					
076003.Fire Training School Instructor - Lieutenant	4	4	4	4	4
076005.Fire Training School Instructor - Captain	2	2	2	2	2
076009.Supervisor of Fire Department Training School	1	1	1	1	1
Total 240220-Fire Training.	7	7	7	7	7
Total 00064-Fire Executive Management and Support	26	27	27	27	27
00065-Fire Ordinance Enforcement					
240240-Fire Marshal-Administration					
010144.Fire Marshal	1	1	1	1	1
012031.Senior Clerk	0	1	1	1	1
197040.Fire Investigator - Captain	3	3	3	3	3
197041.Senior Fire Prevention Inspector	5	5	5	5	5
197046.Fire Investigator - Chief	1	1	1	1	1
197047.Assistant Fire Marshal	1	1	1	1	1
338035.Senior Fire Prevention Instructor	1	1	1	1	1
338241.Plan Examiner - Fire Protection	2	2	2	2	2
338251.Chief of Plans and Examination	1	1	1	1	1
Total 240240-Fire Marshal-Administration	15	16	16	16	16

CITY OF DETROIT
FY2020 - 2023 Positions - Mayor

24000-Fire Department

Appropriation Cost Center Job Code and Title	FY 2018-19 FTE Budget	FY 2019-20 FTE Mayor	FY 2020-21 FTE Forecast	FY 2021-22 FTE Forecast	FY 2022-23 FTE Forecast
240250-Fire Marshal-Inspection					
197031.Fire Prevention Inspector	10	10	10	10	10
Total 240250-Fire Marshal-Inspection	10	10	10	10	10
240260-Fire Marshal-Arson Investigation					
197030.Fire Investigator - Lieutenant	16	16	16	16	16
Total 240260-Fire Marshal-Arson Investigation	16	16	16	16	16
Total 00065-Fire Ordinance Enforcement	41	42	42	42	42
00067-Fire Emergency Medical Services					
240320-E.M.S. Administration					
013367.Executive Secretary III	1	1	1	1	1
224035.Assistant Emergency Medical Service Supervisor Grade I - Interim	2	2	2	2	2
224037.Assistant Emergency Medical Supervisor - Grade II	16	16	16	16	16
224045.Emergency Medical Service Supervisor-Grade II	6	6	6	6	6
224051.Assistant Superintendent of Emergency Medical Service	1	1	1	1	1
224061.Superintendent of Emergency Medical Service	1	1	1	1	1
Total 240320-E.M.S. Administration	27	27	27	27	27
240340-E.M.S. Field Operations					
224021.Emergency Medical Technician	165	165	165	165	165
224031.Paramedic	95	95	95	95	95
Total 240340-E.M.S. Field Operations	260	260	260	260	260
240350-E.M.S. Training					
012021.Clerk	1	1	1	1	1
224021.Emergency Medical Technician	1	1	1	1	1
224031.Paramedic	3	3	3	3	3
224045.Emergency Medical Service Supervisor-Grade II	1	1	1	1	1
Total 240350-E.M.S. Training	6	6	6	6	6
Total 00067-Fire Emergency Medical Services	293	293	293	293	293
00715-Fire Vehicle Management and Supply					
240110-Apparatus-Stores					
055041.Head Storekeeper	1	1	1	1	1
055031.Senior Storekeeper	1	1	1	1	1
Total 240110-Apparatus-Stores	2	2	2	2	2
240105-Apparatus-Repair					
719030.Air Equipment Mechanic	1	1	1	1	1
Total 240105-Apparatus-Repair	1	1	1	1	1
Total 00715-Fire Vehicle Management and Supply	3	3	3	3	3
00718-Fire Fighting Operations					
240191-Fire Fighting-Administration					
010160.Chief of Fire Department	1	1	1	1	1
010161.Deputy Fire Chief	2	2	2	2	2
321050.Senior Chief	5	5	5	5	5
321051.Battalion Fire Chief	25	25	25	25	25
Total 240191-Fire Fighting-Administration	33	33	33	33	33

CITY OF DETROIT
FY2020 - 2023 Positions - Mayor

24000-Fire Department

Appropriation Cost Center Job Code and Title	FY 2018-19 FTE Budget	FY 2019-20 FTE Mayor	FY 2020-21 FTE Forecast	FY 2021-22 FTE Forecast	FY 2022-23 FTE Forecast
240195-Fire Fighting-Operations					
321017.Fire Fighter	12	12	12	12	12
321018.Fire Fighter - 2/20/95	311	311	311	311	311
321019.Fire Fighter Driver	36	36	36	36	36
321021.Fire Engine Operator	53	53	53	53	53
321022.Fire Sergeant	53	53	53	53	53
321031.Fire Lieutenant	35	35	35	35	35
321041.Fire Captain	32	32	32	32	32
321080.Fire Fighter - Medical First Responders	5	5	5	5	5
321081.Fire Fighter - 2/20/95 - Medical First Responders	117	117	117	117	117
321082.Fire Fighter Driver - Medical First Responders	24	24	24	24	24
321086.Fire Engine Operator - Medical First Responders	37	37	37	37	37
321087.Fire Sergeant - Medical First Responders	52	52	52	52	52
321088.Fire Lieutenant - Medical First Responders	32	32	32	32	32
321089.Fire Captain - Medical First Responders	14	14	14	14	14
Total 240195-Fire Fighting-Operations	813	813	813	813	813
240205-Marine Operations-Fireboat					
743011.Fire Boat Deckhand	2	2	2	2	2
743031.Fire Boat Operator	1	1	1	1	1
Total 240205-Marine Operations-Fireboat	3	3	3	3	3
Total 00718-Fire Fighting Operations	849	849	849	849	849
00760-Fire Communication and System Support					
240065-Fire Communication-Administration					
012031.Senior Clerk	1	0	0	0	0
736061.Senior Fire Dispatcher	1	1	1	1	1
736064.Assistant Supervising Fire Dispatcher	1	1	1	1	1
736071.Supervising Fire Dispatcher	1	1	1	1	1
Total 240065-Fire Communication-Administration	4	3	3	3	3
240075-Fire Communication-Dispatch					
736032.Assistant Fire Dispatcher - 2/20/95	22	22	22	22	22
736041.Senior Assistant Fire Dispatcher	4	4	4	4	4
736051.Fire Dispatcher	4	4	4	4	4
Total 240075-Fire Communication-Dispatch	30	30	30	30	30
Total 00760-Fire Communication and System Support	34	33	33	33	33
10151-Fire Casino Municipal Services Fire					
241000-Fire Fighting-Casino Mun Serv	15	15	15	15	15
Total 241000-Fire Fighting-Casino Mun Serv	15	15	15	15	15

CITY OF DETROIT
FY2020 - 2023 Positions - Mayor

24000-Fire Department

Appropriation Cost Center Job Code and Title	FY 2018-19 FTE Budget	FY 2019-20 FTE Mayor	FY 2020-21 FTE Forecast	FY 2021-22 FTE Forecast	FY 2022-23 FTE Forecast
241010-Fire Marshal-Casino Mun Serv					
197031.Fire Prevention Inspector	4	4	4	4	4
338241.Plan Examiner - Fire Protection	1	1	1	1	1
Total 241010-Fire Marshal-Casino Mun Serv	5	5	5	5	5
241015-EMS-Casino Mun Serv					
224021.Emergency Medical Technician	3	3	3	3	3
224031.Paramedic	5	5	5	5	5
Total 241015-EMS-Casino Mun Serv	8	8	8	8	8
Total 10151-Fire Casino Municipal Services Fire	28	28	28	28	28
Agency Total	1,274	1,275	1,275	1,275	1,275